### ABERDEEN CITY COUNCIL

COMMITTEE Audit, Risk and Scrutiny Committee

DATE 23 February 2017

DIRECTOR N/A

TITLE OF REPORT Internal Audit Reports – Follow-up of Agreed

Recommendations

REPORT NUMBER IA/17/003

CHECKLIST COMPLETED Yes

#### 1. PURPOSE OF REPORT

1.1 This report advises the Committee of progress made by Services with implementing recommendations that were agreed in Internal Audit reports issued since April 2015.

#### 2. RECOMMENDATION

2.1 The Committee is requested to review, discuss and comment on the issues raised within this report and the attached appendices.

### 3. FINANCIAL IMPLICATIONS

3.1 There are no financial implications arising as a result of this report.

### 4. PROGRESS WITH IMPLEMENTING AGREED RECOMMENDATIONS

- 4.1 Appendices A and B show progress made by Services with completing agreed Internal Audit recommendations, based on assurances received from officers tasked with their implementation and independent checks where appropriate. Where all recommendations contained in individual reports issued before 1 April 2016 have been completed, these are no longer shown in the appendices.
- 4.2 Where recommendations have not been completed by their original due date, reasons are provided along with the grading applied to the recommendation in the original Internal Audit report. An explanation of the gradings used is shown at appendix C.

#### 5. REPORT AUTHOR DETAILS

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#### **APPENDIX A**

#### POSITION WITH AGREED RECOMMENDATIONS AS AT 10 FEBRUARY 2017

### **SUMMARY**

The following table provides a summary of progress being made by Services with completing agreed recommendations. On 24 November 2016, the Committee was advised that, as at 11 November 2016, there were 50 recommendations which were due to have been completed by 30 September 2016 which were not fully complete. This has reduced to 36. The total not fully complete, which had an original due date of before 30 September 2016, is 51. Full details relating to progress, on a report by report basis, are shown in appendix B.

	Recommendations									
SERVICE	Agreed in reports shown in Appendix B	Due for completion by 30.09.16	Confirmed complete by Service	New in October to December 2016	Confirmed complete by Service	Not fully complete by original due date of 31.12.16	Major	Significant	Important	
Cross Service	100	90	78	0	0	12	0	7	5	
Communities, Housing and Infrastructure	109	73	61	25	15	22	2	12	8	
Corporate Governance	59	26	19	8	6	9	2	4	3	
Education and Children's Services	51	46	41	0	0	5	0	4	1	
Health and Social Care Partnership	67	4	4	37	34	3	0	2	1	
				1				1	1	
Total	386	239	203	70	545	51	4	29	18	

#### **APPENDIX B**

### POSITION WITH AGREED RECOMMENDATIONS AS AT 10 FEBRUARY 2017

				Nu	umber of Recomr	mendations	
Report Number	Report Title	Date Issued	Agreed in Report	Due for implementation by 31.12.16	Confirmed Implemented by Service	Not implemented by original due date	Grading of overdue recommendations
CRO	OSS SERVICE						
AC1601	Recruitment Procedures	February 2016	35	35	30	5	5 Important
				,			
	due recommendations were	due to be imp			16. The position	with these is as follow	vs:
Recomm	due recommendations were lendation IR should review and, where	·	Position	on		with these is as follow	

2.1.4 – Documents being published for use should be dated with an author's name or post, and the next proposed review date. HR should ensure consistency when classifying documents as policies, procedures, protocols (graded "important within audited area").

there are competing issues that have had to be prioritised. As 2.1.3, above.

The latest update from the Service is that this will be complete by June 2017 as

				Nι	umber of Recomm	nendations	
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of
Number		Issued	Report	implementation	Implemented	by original due	overdue
				by 31.12.16	by Service	date	recommendations

### **CROSS SERVICE (continued)**

Recommendation	Position				
(AC1601 – Recruitment Procedures – Continued)					
2.3.12 – HR should provide guidance on completion of	As 2.1.3, above.				
candidate assessment forms (graded "important					
within audited area").					
2.6.2 – HR should review and, where appropriate,	As 2.1.3, above.				
update the Managing and Recruitment Selection					
document (graded "important within audited area").					
2.6.3 – HR should consider whether to enforce the pane	As 2.1.3, above.				
composition for primary school teachers or amend it to					
reflect current practice (graded "important within audited	j				
area").					
	<u> </u>				
AC1604 Corporate Policies and March	2 0 0 <b>0</b> 0				
Procedures 2016					

				Νι	umber of Recomn	nendations	
Report Number	Report Title	Date Issued	Agreed in Report	Due for implementation by 31.12.16	Confirmed Implemented by Service	Not implemented by original due date	Grading of overdue recommendations
CRO	SS SERVICE (continued	1)					
AC1615	Timesheets	January 2016	25	25	22	3	3 Significant
The posit	ion with the overdue recor	mmendations is	as follows:				
Recommo	endation		Position	n			
Recommendation  2.4.6 (1c) was due to be implemented in July 2016 – Online timesheet to be implemented which will have built in rules that will help ensure that payments are made in accordance with the rules and conditions of service (graded "significant within audited area").  2.4.6 (2) was due to be implemented in July 2016 – Spot checks will be put in place on an ongoing basis to ensure the correct application of guidance in relation to payment for non-standard hours (graded "significant").			uilt in because would would The la in Feb feedbard As rep timeshon to this wi	se testing identified begin in October 20 test update from the ruary 2017. It is plack is fully assessed orted previously, the	issues with the fo 016 with full imple e Service is that the anned to roll this od. is is now going to view of this, and	yed due to competing ormulas. It was anticipementation in January his was launched in Cout across other services be addressed through the issues detailed at February 2017	pated that a pilot or February 2017. Customer Services ces once the pilot
Steps sho underpay at the wro	within audited area").  2.4.6 (3) was due to be implemented in August 2016 –  Steps should be taken to recover overpayments / pay underpayments made to staff in relation to overtime paid at the wrong rate of pay (2.4) and in relation to additional holiday pay (2.2) (graded "significant within audited area").		reasor paid Director itional specification ited or und benefication agreed agains	nable steps to recoverates would analystic pay elements, and erpayments due to the or otherwise of the by the Heads of Heture recurrences	ver any identified of se the findings fro d notify HR / Payo be paid. HR has ne exercise in view IR and Finance the s of the overpaym	ns require the Head of overpayments, it was my the Internal Audit remails of any overpayme been leading on an aw of the volume of wo nat, as action has been the indext of word and the word at the wo	agreed that eport, relating to nts to be recovered inalysis of the rk and it has been taken to mitigate e taken to recover

					Nı	umber of Recomm	nendations		
Report	Report Title	Date	Agre	ed in	Due for	Confirmed	Not implemented	Grading of	
Number		Issued	Rep	oort	implementation	Implemented	by original due	overdue	
					by 31.12.16	by Service	date	recommendations	
CROSS SERVICE (continued)									
AC1621	ALEOs	February 2016	10	0	4	4	0	0	
AC1623	Compliance with	June	2	Ω	27	23	4	4 Significant	
AC 1023	Procurement Legislation	2016		O	21	25	_	4 Significant	
The posit	ion with the overdue recomr	nendations is	as follov	ws:					
Recomme	endation			Position					
	as due to be implemented in								
,	ction with Finance should re			draft list of exceptions has been prepared and requires to be finalised with Finance					
	ons to clarify whether and wh						ions will be included in		
	rement to raise a Purchase (			to the Financial Regulations which is currently being prepared. A revised					
	"significant within audited			completion date of 31 March 2017 would fit with this review.					
	s due to be implemented in Sice should ensure that spend			As reported previously, the Service is in the process of identifying expenditure					
	to be used by more than one								
	opropriate Committee approv			that expenditure across other Directorates will have to be considered.					
	empleted for aggregate spen		9						
"significant within audited area").									
	s due to be implemented in J	une 2016 – C	&PS	As 2.1.	12 above.				
	ction with Finance should re								
revision and re-authorisation of Purchase Orders is									
	y for minor changes to conte								
(graded "	significant within audited are	a").							

				Nι	umber of Recomm	nendations	
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of
Number		Issued	Report	implementation	Implemented	by original due	overdue
			-	by 31.12.16	by Service	date	recommendations

## **CROSS SERVICE (continued)**

Recommendation	Position
(AC1623 – Compliance with Procurement Legislation – Compliance	ontinued)
2.6.6 was due to be implemented in June 2016 – C&PS	As 2.1.12 above.
will issue guidance clarifying the raising of purchase	
orders and any exceptions (graded "significant within	
audited area").	

### **COMMUNITIES, HOUSING AND INFRASTRUCTURE**

AC1602	Craft Workers Terms and	October	9	9	1	8	2 Major
AW	Conditions	2015					6 Significant

All of the recommendations in this report were due to be implemented by the end of June 2016. The position with the overdue recommendations is as follows:

Recommendation	Position
2.2.6 – The Service should renegotiate the Agreement based on current working practice (graded "major at a service level").	As reported previously, the Service advised that all recommendations are being progressed through discussion and negotiation, and that it was anticipated they will all be resolved by December 2016.
	The latest update is that the Service is currently discussing a renewed craft agreement with trade workers and unions. Meetings have taken place and others are due in January leading into February. The Service is hopeful that an agreement can be signed as soon as possible in 2017.

				Nι	umber of Recomn	nendations	
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of
Number		Issued	Report	implementation	Implemented	by original due	overdue
				by 31.12.16	by Service	date	recommendations

Recommendation	Position
(AC1602AW – Craft Workers Terms and Conditions – Co.	ntinued)
2.3.1 – The Service should provide written guidance on the completion of documentation required as part of the pay process (graded "significant within audited area").	This will form part of the new craft agreement, as per 2.2.6 above.
2.3.13 – The Service should complete the roll out of the hand held system to ensure that periods of stand-by are covered (graded "significant within audited area").	This has been partially implemented and piloted and will be fully implemented with the new craft agreement.
2.3.14 – The Service should consider whether such payments remain appropriate (graded "significant within audited area").	This is being reviewed as part of the new craft agreement, as per 2.2.6 above.
2.3.15 – The Service should recharge the cost of such call-outs to the tenant (graded "significant within audited area").	This is being reviewed as part of the new craft agreement, as per 2.2.6, above, and discussions will take place with housing management.
2.3.16 – The Service should review procedures in place regarding the payment of flexibility allowances, overtime and standby to ensure that staff entitled to the payments are receiving them and, if not entitled, they are stopped and, if appropriate, recovered (graded "significant within audited area").	This is being reviewed as part of the new craft agreement, as per 2.2.6, above, and discussions will take place with housing management.

				Nι	umber of Recomm	nendations	
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of
Number		Issued	Report	implementation	Implemented	by original due	overdue
				by 31.12.16	by Service	date	recommendations

Recomm	endation			Positio	n				
(AC1602)	AW – Craft Workers Term	ns and Conditions	s – Cor	ntinued)					
2.4.5 – The Service should review procedures in place regarding the payment of flexibility allowances, overtime and standby to ensure that staff entitled to the payments are receiving them and, if not entitled, they are stopped and, if appropriate, recovered.				This is being reviewed as part of the new craft agreement, as per 2.2.6 above.					
2.5.6 – The Service should review procedures in place to ensure compliance with Working Time Regulations (graded "major at a corporate level").				This will be confirmed robustly in the new craft agreement, as per 2.2.6 above.					
AC1605 AW	Building Services Recharges	July 2016	,	11	11	7	4	4 Important	
The posit	ion with the overdue reco	mmendations is a	as follo	)WS:					
Recomm	endation			Positio	n				
2.3.9 was due to be implemented in December 2016 –				The Service has advised Internal Audit that they are trialling a new process to manage this issue and will advise Internal Audit of the outcome.					

Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of
Number		Issued	Report	implementation	Implemented	by original due	overdue
				by 31.12.16	by Service	date	recommendations

Recommendation	Position
2.3.9 was due to be implemented in December 2016 – The Service should ensure that non stock items are adequately recorded (graded "important within audited area").	The Service has advised Internal Audit that they are trialling a new process to manage this issue and will advise Internal Audit of the outcome.
2.4.4 was due to be implemented in December 2016 – The Service should ensure that a formal procedure is developed, to provide guidance to staff dealing with enquiries relating to invoices issued (graded "important within audited area").	The Service has advised that they do not have staffing to implement this at present. Additional staffing resource has been requested and, if approved, will be in place by August 2017.
2.4.6 (i) was due to be implemented in December 2016  – The Service should investigate the reasons for the errors identified in the above paragraph and should ensure that any systematic errors are resolved to reduce future occurrences (graded "important within audited area").	As per 2.4.4, above.
2.4.6 (ii) was due to be implemented in December 2016  — The Service should ensure that statistics relating to resolved complaints are reported to Management to determine if there are issues which require to be addressed (graded "important within audited area").	As per 2.4.4, above.

AC1607	Rent Collection and	April	8	8	8	0	0
	Arrears Management	2016					

Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of
Number		Issued	Report	implementation	Implemented	by original due	overdue
				by 31.12.16	by Service	date	recommendations

AC1608	Trade Waste	January 2016	14	14	10	4	2 Significant 2 Important		
The posit	tion with the overdue r	ecommendations is as	s follows:						
Recomm	endation		Positio	n					
Service in charging	s due to be implementen n conjunction with Fina system for extraordina ant within audited are	ance should review the ary uplifts <i>(graded</i>	timetal wide D be red Service	As reported previously, the Service has advised that it has developed a revised timetable for delivery of this element to dovetail with the introduction of the Councilwide Digital Platform. To proceed with work on the existing system that would quickly be redundant is not considered a good use of resources. The Waste and Recycling Service is one of the first areas for integration with the Digital Platform and it is anticipated that this action will be complete by June 2017.					
The Service received, the provise	as due to be implement rice should implement of work completed, work to ensure that income sion of all goods and sont within audited area"	reconciliations between the invoiced, and income thas been received for ervices (graded	en design le comple	The Service has advised that the Bartec system is being introduced which is designed to resolve the issues. For similar reasons to 2.1.9, this action will now be completed by April 2017.					
2.1.12 wa The Serv accuracy	as due to be implemen vice should introduce c and completeness of significant within audit	ited in September 201 hecks to ensure the all invoices raised	6 – As 2.1	- As 2.1.10, above					
The Servicharge ra	) was due to be impler vice should review the ates, and determine whate for reduced charge retain customers (granters)	cost of uplifts against nether or not it is s to be offered to eithe	cannot been g time at until co	be completed untigethered and validated the complete the complete the Section 1 to 1	il data derived fro ated. Use of a no ervice considers the come can be gair	Ivised that a review of m the Bartec Collectivn-standard charging randart the impact of defended is low. The recom	re System have ate is rare at this rring this action		

				Nι	umber of Recomn	nendations	
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of
Number		Issued	Report	implementation	Implemented	by original due	overdue
				by 31.12.16	by Service	date	recommendations

AC1618	Vehicle and Driver Records	April 2016	22	22	19	3	2 Significant 1 Important		
The posit	ion with the overdue recomr	mendations is	as follows:						
Recomm	endation		Position	n			_		
2.5.7 was	due to be implemented in A	August 2016 –				e list was almost comp			
	ction with HR and User Serv					complete by the end			
	a list of Posts with driving du					II now be complete by	the end of March		
	icence categories required (	graded "impo	<i>rtant</i>   2017 t	2017 to allow time for a database to be set up and tested.					
	ıdited area").								
	is due to be implemented in			The Service has advised that surveys were sent out to all Services in late 2016					
	uld work with Services to de			requesting information on vehicle and plant usage. The returns indicated that all					
0	leet requirements, in line wit			Services required their vehicles for the maximum time with no spare capacity. The					
	ce of any further significant p s (graded "significant within a			results of the telematics trial detailed below will help inform decision with initial results anticipated by September 2017.					
	as due to be implemented in			In January 2017, the Communities, Housing and Infrastructure Committee					
Fleet sho	uld seek to identify 'excess'	vehicles prom	ptly approv	ved a telematics tra	il that will take pla	ce on 10 vehicles ove	er a 3-6 month		
in order to	o maximise resale value whe	ere vehicles ar	1	period. Should this trial prove successful, Fleet will present the results and seek					
required (	(graded "significant within au	ıdited area").		further approval to implement a telematics system for all fleet vehicles and plant.					
						icle performance, driv			
			utilisat	ion; the benefits wil	I include increase	d utilisation and poter	ntial fleet reduction		

are anticipated by September 2017.

saving cost pressures on maintenance, fuel and department budgets. Initial results

				Number of Recommendations						
Report Number	·		Agreed in Report	Due for implementation by 31.12.16	Confirmed Implemented by Service	Not implemented by original due date	Grading of overdue recommendations			
CON	MMUNITIES, HOUSING A	ND INFRASTR	UCTURE (con		Dy Octivide	uate	Tecommendations			
AC1702	Building Services Procurement	June 2016	9	9	7	2	1 Significant 1 Important			
The position with the overdue recommendations is as follows:  Recommendation  Position										
	s due to be implemented ir	Docombor 201		The Service has advised that work is on-going with this and that some IT changes						
	s one to be illiblemented il						como IT changes			
An exerc	ise should be undertaken	o improve supp	olier are ne	ecessary along with	consultation with	other users of the sys				
An exerc data and	ise should be undertaken restrict ordering to framev	o improve supports or contract	olier are no be co		consultation with					
An exerc data and suppliers	ise should be undertaken in restrict ordering to framew is (graded "important with	o improve supp ork or contract in audited area	blier are no be co	ecessary along with mplete by October 2	consultation with 2017.	other users of the sys	stem. This will now			
An exerc data and suppliers 2.3.4 was	ise should be undertaken in restrict ordering to framew is (graded "important with its due to be implemented in	to improve supp york or contract in audited area n December 20	blier are no be co a").  The S	ecessary along with mplete by October 2 Service has advised	consultation with 2017. that a strategy ha	other users of the sys	stem. This will now n instance of this			
An exerc data and suppliers 2.3.4 was The Serv	restrict ordering to framew restrict ordering to framew (graded "important with s due to be implemented in vice should ensure that sys	to improve supp york or contract in audited area n December 201 tems are updat	blier are no be co a").  16 – The Sed as transi	ecessary along with mplete by October 2 service has advised tion period (which is	consultation with 2017. that a strategy ha unavoidable whe	other users of the sysus seen agreed, but aren new framework agr	n instance of this reements are			
An exerc data and suppliers 2.3.4 was The Serv soon as p	rise should be undertaken in restrict ordering to frameway (graded "important with a due to be implemented in the should ensure that systems in the state of the	to improve supp york or contract in audited area December 201 tems are updat greements are	blier are no be co a").  16 – The S ed as transi adopt	ecessary along with mplete by October 2 Service has advised tion period (which is ed) has not yet com	consultation with 2017. that a strategy ha unavoidable whe e up, in order to t	other users of the system of t	n instance of this reements are It has been			
An exerc data and suppliers 2.3.4 was The Serv soon as p renewed	restrict ordering to framewas (graded "important with a due to be implemented in vice should ensure that syspossible after framework a so that only current frame	to improve supports or contract in audited area in December 20° tems are updat greements are work and contra	olier are no be co a").  16 – The Sed as transicatopt agree	ecessary along with mplete by October 2 Service has advised tion period (which is ed) has not yet com d with Commercial a	consultation with 2017. that a strategy ha unavoidable whe e up, in order to t and Procurement	other users of the system is been agreed, but aren new framework agrest the new process. Services to use the tree of the system is a service of the system.	n instance of this reements are It has been ransition period			
An exerc data and suppliers 2.3.4 was The Serv soon as prenewed suppliers	restrict ordering to framewas (graded "important with as due to be implemented in vice should ensure that syspossible after framework as that only current frame are shown (graded "sign	to improve supports or contract in audited area in December 20° tems are updat greements are work and contra	be co  a").  16 – The S  ed as transicator  act agree  with the	ecessary along with mplete by October 2 dervice has advised tion period (which is ed) has not yet comed with Commercial ane new domestic ga	consultation with 2017. that a strategy ha unavoidable who e up, in order to t and Procurement s servicing contra	other users of the system of t	n instance of this reements are It has been ransition period			
An exerc data and suppliers 2.3.4 was The Serv soon as p renewed	restrict ordering to framewas (graded "important with as due to be implemented in vice should ensure that syspossible after framework as that only current frame are shown (graded "sign	to improve supports or contract in audited area in December 20° tems are updat greements are work and contra	be co  a").  16 – The S  ed as transicator  act agree  with the	ecessary along with mplete by October 2 Service has advised tion period (which is ed) has not yet com d with Commercial a	consultation with 2017. that a strategy ha unavoidable who e up, in order to t and Procurement s servicing contra	other users of the system is been agreed, but aren new framework agrest the new process. Services to use the tree of the system is a service of the system.	n instance of this reements are It has been ransition period			

The overdue recommendation *(graded "significant within audited area")* was due to be implemented by the end of November 2016 and relates to Payroll ensuring all payments, including those made in arrears, are at the rate applicable on the date the work was carried out. The system provider has implemented a part fix for this and is working on a full resolution which should be complete by the end of February 2017.

16

15

22

1 Significant

AC1705

Roads Payroll

August

2016

					Nι	umber of Recomn	nendations		
Report Number	Report Title	Date Issued	Agree Rep		Due for implementation by 31.12.16	Confirmed Implemented by Service	Not implemented by original due date	Grading of overdue recommendations	
COR	RPORATE GOVERNANCE								
AC1602	Payroll System	October 2015	3		2	2	0	0	
AC1610	Budget Monitoring	November 2016	9		0	0	0	0	
AC1614	Risk Management	November 2015	10	)	10	5	5	3 Significant 2 Important	
The posit	ion with the overdue recomr	mendations is	as follow	vs:					
Recomme	endation			Position					
order to n completic arrangem	s due to be implemented in 0 neet its intention to monitor on of training modules the Co nents in place to capture and raded "significant within a	progress with ouncil should p d report data a	the interest the second	manag training	gement training cou	rse is available buuding the role of t	bers of people comple ut have yet to be repo the officer in a politica rance.	rted. Other	
2.1.6 was due to be implemented by the end of March 2016 – The Strategic Risk Register should be updated, approved and reported to the Audit, Risk and Scrutiny Committee (graded "significant within audited area").					ate operational risk vith corporate impac ate operational risk	register. The oper to which are recor register was to b	strategic risk register erational one will be or ded in the service risk e reported to the Aud SRR would follow (no	Irawn from those cregisters. The it, Risk and	
							ed to CMT regularly. Risk and Scrutiny Cor		

				Number of Recommendations								
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of					
Number		Issued	Report	implementation	Implemented	by original due	overdue					
			·	by 31.12.16	by Service	date	recommendations					

# **CORPORATE GOVERNANCE (continued)**

Recommendation	Position		
(AC1614 – Risk Management – Continued)			
2.1.7 was due to be implemented by the end of March 2016 – Performance Dashboards held on The Zone should be populated with the required data (graded "important within audited area").	As reported previously, all risk registers will be uploaded to the relevant dashboards once agreed. The latest update from the Services is that performance dashboards are being reviewed as part of the Performance Management Framework Review.		
2.1.13 was due to be implemented by the end of March 2016 – The Risk Management Manual should be reviewed and updated where appropriate (graded "important within audited area").	As reported previously, the strategy will be revised through work with consultants on the governance review and the manual will then need to be revised after that. The strategy was due to be reported to the Audit, Risk and Scrutiny Committee in September 2016 and the manual revision would be complete by September 2016. The revised strategy was to be reported to Committee in November with the manual being revised in 2017.  The latest update from the Service, as reported in November 2016, is that the risk		
	system review has concluded and the associated implementation plan is being reported to the Audit, Risk and Scrutiny Committee in November 2016. Work on the revised strategy and manual are about to start and it is expected that the strategy will be reported in the first half of 2017.		
2.1.19 was due to be implemented by the end of April 2016 – A Risk Management annual report should be prepared and presented to the Audit, Risk and Scrutiny Committee.	As reported previously, this had been delayed to the September 2016 meeting of the Committee to allow for inclusion of a benchmarking exercise. At that time, the benchmarking exercise had not commenced and it was intended to report to the November 2016 meeting of the Audit, Risk and Scrutiny Committee.		
	The latest update from the Service, as reported in November 2016, is that the benchmarking data has been received in draft form only and, as a result of having not received final data, the exercise has been delayed further.		

					Nı	ımber of Recomn	nendations	
Report	Report Title	Date	Agre	ed in	Due for	Confirmed	Not implemented	Grading of
Number		Issued	Rep	ort	implementation	Implemented	by original due	overdue
					by 31.12.16	by Service	date	recommendations
COR	RPORATE GOVERNANCE	(continued)						
AC1616	Bank Reconciliations	November 2016	3	3	0	0	0	0
AC1619	Social Work Tendering	April 2016	14		11	8	3	2 Major 1 Significant
	Progress with the overdue recommendations is as follows:							
Recomm				Position				
1 ,	vas due to be implemented i	•		As reported previously, the Service has advised arrangements for the future have				
	Care and Children's Social V			been established, however, it will take until the end of December 2016 to address				
	e is an adequate audit trail b		1	current contracts.				
	cts in the contracts register a							
area").	ey come (graded "significant	within audited		The Service has advised that this will now be complete by the end of March 2017.				
	vas due to be implemented i			As reported previously, the Service has advised that the contract management				
	management procedure will							
	ared service and a risk base			procedures have been implemented. The recharge protocol issue has been				
adopted. A recharge protocol is also being prepared to				agreed in principle by the two Councils. The value of the necessary adjustment				
manage the use of block funded services by other local				has to be agreed following which work can begin on a recharging protocol to				
authorities. Where double funding has been identified,				identify and recover double funding, although this is being held up with				
Services will work together to identify the extent of this,				complications over resource transfer issues at present.				
secure repayment where appropriate, and put systems in place to ensure it does not happen again (graded					The Comice has addiced that this will not be seened to be the said of March 20047			
· -		again (grade)	J	The Service has advised that this will now be complete by the end of March 2017.				
major at	a service level").							

			Number of Recommendations				
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of
Number		Issued	Report	implementation	Implemented	by original due	overdue
				by 31.12.16	by Service	date	recommendations

# **CORPORATE GOVERNANCE (continued)**

Recommendation				on				
(AC1619	(AC1619 – Social Work Tendering – Continued)							
2.5.4 (iii) was due to be implemented in June 2016 – Social Work should consider the risks and value for money associated with block-funded care arrangements and report to Committee the number of providers that have been double funded by other local authorities (graded "major at a service level")			ents	As 2.5.4 (i), above.				
AC1626	Council Tax Reduction	April 2016	1	1	1	0	0	
AC1704	Following the Public Pound	November 2016	7	0	0	0	0	
AC1706	Scottish Welfare Fund	August 2016	3	3	3	0	0	

				Nι	umber of Recomm	nendations			
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of		
Number		Issued	Report	implementation	Implemented	by original due	overdue		
				by 31.12.16	by Service	date	recommendations		
COR	PORATE GOVERNANCE (	continued)							
AC1708	InfoSmart System	August 2016	7	7	6	1	1 Important		
·	The position with the overdue recommendation is as follows:  Recommendation Position								
	was due to be implemented	in December 2		An individual has been identified to act as system owner and performance reporting					
1 ' '	ould liaise with ICT to identi			is included in the current contract review and will be aligned to C&PS requirements					
	stem owner, who should ens	•		(co-user Planning no longer utilising the system). The review will be complete by the					
	nce management reports are		,	end March 2017					
	by the contract (graded "im	•							
audited a	, ,	,							
AC1710	Public Records	August	2	0	0	0	0		
	(Scotland) Act	2017							

				Nι	ımber of Recomr	nendations			
Report Number	Report Title	Date Issued	Agreed in Report	Due for implementation by 31.12.16	Confirmed Implemented by Service	Not implemented by original due date	Grading of overdue recommendations		
EDU	CATION AND CHILDREN'S	S SERVICES							
AC1604 AW	Payment Controls in Children's Social Work	February 2016	19	14	10	4	3 Significant 1 Important		
Progress with the overdue recommendations is as follows:									
Recomm	endation		Position	Position					
2.2.14 (i)	was due to be implemented	in September	r The C	The Carefirst system supplier has confirmed that they will be increasing the field					
2016 - TI	he Service, in conjunction wi	th Finance, sl	nould length	length for invoice numbers in the first quarter of 2017 as part of the release of the					
review the	e interface from CareFirst to	ensure full in	voice next v	next version of the system. This will, therefore, be implemented by June 2017.					
numbers are transferred to the financial system (graded			aded						
"significant within audited area").									
2.2.15was due to be implemented in June 2016 – relates				As reported previously, implementation of the enhanced reporting tool that would					
	ial Services reviewing and ra	•		have enabled this recommendation to be completed has been delayed. The					
numbers to ensure that there are no duplicates (graded			adad Carrie	Service is working with the provider, Finance and ICT colleagues to resolve the					

and this will be complete by April 2017.

2017.

As 2.2.27 (i), above.

issues and expect that this will be achieved by the end of November 2016. The Service has now advised that this should be complete by the end of February

As reported previously, the Service is in the process of reviewing arrangements

"important within audited area").

audited area").

area").

2.2.27 (i) was due to be implemented in August 2016 –

arrangements are necessary and appropriate. Where there are alternative spot purchase arrangements, these

2.2.27 (ii) was due to be implemented in August 2016 -

The Service should review controls over payments for block-funded care (graded "significant within audited")

The Service should review whether block-funded

should be explored (graded "significant within

				Number of Recommendations					
Report	port Report Title Date A		Agreed in	Due for	Confirmed	Not implemented	Grading of		
Number		Issued	Report	implementation	Implemented	by original due	overdue		
				by 31.12.16	by Service	date	recommendations		
EDU	CATION AND CHILDREN	'S SERVICES	(continued)						
AC1605	Secondary Schools	April 2016	17	17	16	1	1 Significant		
	Progress with the overdue recommendation is as follows:								
Recomme				Position					
2.6.7 was due to be implemented in August 2016 – The service should ensure class contributions, and waived charges are consistent across all schools, that calculations supporting the values are retained, and all monies collected are receipted and paid directly into the council bank account timeously (graded "significant within audited area").			date side determined all of the	suggest that there is	diversity in practi	ice in schools and retrice. It may require a value of the second of the	vorking group to		
101001						•			
AC1624	Family Centres	July 2016	6	6	6	0	0		
40400		1		_		_			

Teachers Payroll

AC1625

April 

				Number of Recommendations					
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of		
Number		Issued	Report	implementation	Implemented	by original due	overdue		
			-	by 31.12.16	by Service	date	recommendations		
HEA	LTH AND SOCIAL CARE F	PARTNERSHIP	•						
AC1609	Pre-Integration Financial Assurance	January 2016	5	4	4	0	0		
AC1617	Self Directed Support	October 2016	35	29	27	2	1 Significant 1 Important		
	with the overdue recommer	idations is deta							
Recomme				Position					
Service s provided the timeta	2.1.2 was due to be implemented in October 2016 – The Service should ensure the appropriate Committees are provided with updates on progress with implementing the timetable for Self Directed Support (graded "significant within audited area").			ervice has advised	that this will be co	ompleted in January 2	017.		
2.5.11 was due to be implemented in November 2016 – The Service should consider whether a further layer of approval is necessary for unusual or high value cases (graded "important within audited area").				ervice has advised	that this will be co	ompleted in January 2	017.		

				Νι	umber of Recomn	nendations		
Report	Report Title	Date	Agreed in	Due for	Confirmed	Not implemented	Grading of	
Number		Issued	Report	implementation	Implemented	by original due	overdue	
			·	by 31.12.16	by Service	date	recommendations	
HEA	LTH AND SOCIAL CARE P	ARTNERSHI	P (continued)	)				
AC1701	Purchasing and Creditors	November 2016	14	2	2	0	0	
AC1709	Care First System	November 2016	13	6	5	1	1 Significant	
Progress	Progress with the overdue recommendation is detailed below:							
Recommo	endation		Position	Position				
2.5.9 was due to be implemented in December 2016 – IT should ensure that disaster recovery is tested with the new supplier (graded "significant within audited")				al Audit is awaiting a	a response from t	he Service.		

area").

### **APPENDIX C**

### **Grading of Recommendations**

GRADE	DEFINITION
Major at a Corporate Level	The absence of, or failure to comply with, an appropriate internal control which could result in, for example, a material financial loss, or loss of reputation, to the Council.
Major at a Service Level / within audited area	The absence of, or failure to comply with, an appropriate internal control which could result in, for example, a material financial loss to the Service/area audited.  Financial Regulations have been consistently breached.
Significant within audited area	Addressing this issue will enhance internal controls.  An element of control is missing or only partial in nature.  The existence of the weakness identified has an impact on a system's adequacy and effectiveness.  Financial Regulations have been breached.
Important within audited area	Although the element of internal control is satisfactory, a control weakness was identified, the existence of the weakness, taken independently or with other findings does not impair the overall system of internal control.